

# Integrated Impact Assessment

The purpose of an Integrated Impact Assessment is to evidence that Aberdeen City Council is meeting its legislative duties by assessing the potential impacts of its policies and decisions on different groups of people and the environment. The legislation considered within this assessment is:

- Section 2 [Equality Act 2010 protected characteristics](#)
- Section 3 [Socio-Economic](#)
- Section 4 [Consumer Duty](#)
- Section 5 [Human Rights](#)
- Section 6 [Children and Young People's Rights](#)
- Section 7 [Environmental impacts](#)

The term 'policy' is used throughout this document and applies to policies, proposals, strategies, provision, criteria, functions, practice, budget savings and activities that includes delivery of our services.

## 1. About the Policy

### 1.1 Title

Further reduction to environmental services.

### 1.2 What does this policy seek to achieve?

The policy seeks a further reduction to environmental services.

This option proposes to further reduce environmental services, than was outlined in phase 1 of the consultation. This would stop or reduce cutting grass in cemeteries and open spaces, including parks. There would also be a further reduction of street cleansing, including stopping graffiti and chewing gum removal.

Grass cutting, and grounds maintenance across all open spaces stopped or reduced. Street sweeping would be reduced. Staff resources would reduce, and displaced staff may need to be added to the redeployment list with a view to searching for alternative employment within ACC. There would be a significant drop in service standards.

Grass cutting reduced across all areas Reduced amenity will see complaints rise significantly. There will be an increase to staff risk through hazards or items in long grass, reputational harm, reduced amenity.

Any change to programmes of work and cutting frequencies may need new equipment to meet the needs of the different work required. This would impact on the capital replacement of existing equipment and require other types of equipment for maintenance.

There would be a significant risk to the council's resilience and response to emergencies as the resources currently available to help with winter maintenance and flooding will not be available. Grounds staff focus on gritting pavements at sheltered housing and multi-stories would be reduced.

Support to in recovery from flood events would be severely restricted. Reduction in standards will see an increase in customer demand. Areas of play and leisure will be at risk as green spaces will not be suitable for sports or play.

Street sweeping is a statutory service. Staff resources would reduce and need to be redeployed, and this will increase demand on other street sweeping and litter picking teams. Risk of some areas receiving less street sweeping as remaining resources are moved into high profile areas, which may lead to more complaints and challenges on meeting cleanliness standards. There will be a reduction of SPIs and Service Standards.

Reduced street sweeping will impact significantly on flooding and gully emptying works. Significant risk in responding to severe weather events and a reduction in prevention (through reduced removal of leaves and other detritus) resulting in increased flooding incidents.

### 1.3 Is this a strategic programme/proposal/decision?

Yes.

### 1.4 Is this a new or existing policy?

Existing.

### 1.5 Is this report going to a committee?

Yes.

### 1.6 Committee name and date:

Full Council – 5<sup>th</sup> March 2025

### 1.7 Report no and / or Budget proposal number and / or Business Case reference number:

New-103

### 1.8 Function and Cluster:

City Regeneration & Environment - Operations

## Impacts

Aberdeen City Council has a legal requirement as a public sector organisation to assess the impact of its work on equality groups and assess against human rights, children's rights and our socio-economic duty. This is our Public Sector Equality Duty (PSED). The PSED has three key parts:

- Eliminate unlawful discrimination, harassment, victimisation or any other prohibited conduct.
- Advance equality of opportunity.
- Foster good relations by tackling prejudice, promoting understanding.

This following five sections in the Integrated Impact Assessment demonstrate that these considerations that have been made in the policy, that the impact of proposals made is understood and accepted, and what mitigating steps can be taken to reduce any negative impact of the policy.

## 2: Equality Act 2010 - Protected Characteristics

Aberdeen City Council wants to ensure everyone is treated fairly. This section identifies what impact the policy may have on people with [protected characteristics](#).

### 2.1 What impact could this policy have on any of the below groups?

Protected Characteristic	Negative			Neutral	Positive
	High	Medium	Low		
<a href="#">Age</a>			X		
<a href="#">Disability</a>			X		
<a href="#">Gender Reassignment</a>				X	

<a href="#">Marriage and Civil Partnership</a>				X	
<a href="#">Pregnancy and Maternity</a>				X	
<a href="#">Race</a>				X	
<a href="#">Religion or Belief</a>				X	
<a href="#">Sex</a>				X	
<a href="#">Sexual Orientation</a>				X	

## 2.2 In what way will the policy impact people with these protected characteristics?

Parks, green space and open spaces such as the beach, are very important to the people, including visitors, local residents and staff working in the area, especially for mental health and well-being. Parks and open spaces are seen as essential for people to enjoy nature, exercise, socialize, and escape from everyday problems.

Open spaces may not be so accessible to older people or disabled people.

Roads and pavements may be left longer before cleaning which will lead to a build-up of litter and debris. This may reduce accessibility to older people or disabled people.

## 2.3 What considerations have been made in reaching the above assessment?

### **What internal or external data has been considered? What does this data tell us?**

Service data and budget information.

Aberdeen City Council has undertaken a public consultation around the 2025/26 Budget and future spending plans. Included in all parts of the consultation was a specific question regarding the further reduction in grass cutting, street sweeping and grounds maintenance.

Data from the budget consultation process has been reviewed and the option is clearly unpopular with the citizens of Aberdeen with the majority of people seeing it as having a high or medium impact.

There were no additional concerns for impacts on people with protected characteristics.

### **What consultation and engagement has been undertaken with officers and partner organisations?**

Internal engagement has taken place between a range of officers and Chief Officers in finance, legal and People and Organisation Development officers.

### **What consultation and engagement has been undertaken with people who may be impacted by this policy?**

Aberdeen City Council undertook a two-part public consultation around the 2025/26 Budget and future spending plans from August 2024 to November 2024.

In Part 1, conducted throughout August 2024, participants were asked to provide feedback on four key areas: Budget Options, Council Tax, Service Area Prioritisation, and Capital Programme Expenditure. Under Budget Options, respondents were queried about the potential impacts of proposed options, including both reduction strategies and income-boosting charges. Regarding Council Tax, input was sought on acceptable levels of increase and their potential impacts. Citizens were also invited to

express their views on which service areas should be prioritised for spending and to offer their opinions on capital programme expenditure.

In part 2, which took place throughout November 2024, the Council consulted on additional budget options, again focusing on the impact if implemented. The phase 2 consultation included budget options relating to the Aberdeen Health and Social Care Partnership.

There were 4278 responses across the four areas consulted on during part 1 of the online consultation and 1535 responses to part 2. Respondents had the option to indicate which protected characteristics would be affected.

Various approaches were offered to support participation. Throughout both phases, opportunities were offered for the public to attend face to face and digital sessions to discuss the proposals in more detail. There were 2 face to face sessions, including British Sign Language options and 4 digital sessions, with a total of 24 attendees.'

Included in all parts of the consultation was a specific question regarding the further reduction in grass cutting, street sweeping and grounds maintenance.

Data from the budget consultation process has been reviewed and the option is clearly unpopular with the citizens of Aberdeen with the majority of people seeing it as having a high or medium impact.

Many people are worried that less street sweeping and grass cutting will increase hazards such as ticks, trip hazards and dog waste. Public health concerns were raised.

There was some support for reducing grass cutting and people suggest this would be good for biodiversity and the environment. People believe that reducing these services will make the city look unkempt and less appealing to residents and visitors. This would see tourism impacted and this would have an impact on the local economy.

People see civic pride and moral being affected.

## 2.4 What mitigations can be put in place?

<b>What can be done to remove or reduce any negative impacts of this policy (if applicable)?</b>
Reduce areas of service with least impact on general public.

With mitigations in place, what is the new overall rating of the negative impact(s)?	High	
	Medium	
	Low	X
	Negative Impact Removed	

### 3: Socio-Economic Impacts

Aberdeen City Council has a duty to reduce the inequalities of outcome that can arise from socio-economic disadvantage. This section is used to consider what impact the policy may have on people experiencing socio-economic disadvantage – and how any inequalities of outcome arising from the policy can be reduced.

Use this guide to understand more on socio-economic inequalities: [The Fairer Scotland Duty: Guidance for Public Bodies \(www.gov.scot\)](https://www.gov.scot/publications/fairer-scotland-duty/guidance-for-public-bodies/pages/1-introduction.aspx)

3.1 What impact could this policy have on people who experience the following aspects of socio-economic disadvantage?

	Negative	Neutral	Positive
<b>Low income</b> – those who have insufficient earnings to meet basic needs, such as food, clothing, housing, or utilities.	X		
<b>Low/ no wealth</b> – those who have no savings for unexpected spend or provision for the future.	X		
<b>Material deprivation</b> – those who cannot afford or access goods or services that are considered essential or desirable for a decent quality of life, such as food, clothing, heating, transport, internet, cultural, recreational and social activities.	X		
<b>Area deprivation</b> – those who live in an area with poor living conditions, such as higher levels of crime, pollution, noise, congestion, or lack of infrastructure, amenities, or green spaces.	X		
<b>Socio-economic background</b> – social class, parents’ education, employment, income.	X		

3.2 In what way will the policy impact people experiencing socio-economic disadvantage?

No socio-economic impacts identified.

3.3 What considerations have been made in reaching the above assessment?

<b>What internal or external data has been considered? What does this data tell us?</b>
External surveys show how popular our parks are and what they mean to people. Aberdeen parks are maintained and rated at a high standard ie Green Flag. A reduction to this standard will have a negative impact on the parks and the users of the parks.
<b>What consultation and engagement has been undertaken with officers and partner organisations?</b>
Internal engagement has taken place between a range of officers and Chief Officers in finance, legal and People and Organisation Development officers.
<b>What consultation and engagement has been undertaken with people who may be impacted by this policy?</b>
Aberdeen City Council has undertaken a public consultation around the 2025/26 Budget and future spending plans.

### 3.4 What mitigations can be put in place?

What can be done to remove or reduce any negative impacts of this policy (if applicable)?		
Reduce maintenance to areas of park with least impact on public use.		
If mitigations are in place, does this remove or reduce the negative impact?	No – negative impact remains	X
	Yes – negative impact reduced	
	Yes - negative impact removed	

## 4: Consumer Impacts

The Consumer Scotland Act 2020 places a Consumer Duty on the public sector to put consumer interests at the heart of strategic decision-making, emphasising the need for accessible and affordable public services, especially during times of financial pressure. This person-centred approach is intended to result in better quality services and outcomes for the public as consumers of public services across Scotland.

This section of the IIA is used to consider the impact of the policy on consumers of any services that the policy is intended to change.

Use this guide to understand more on the consumer duty: [How to meet the consumer duty: guidance for public authorities](#)

### 4.1 What impact could this policy have on any of the below consumer groups?

	Negative	Neutral	Positive
Individuals		X	
Small businesses		X	

### 4.2 In what way will the policy impact people in these consumer groups?

This proposal could disadvantage those on lower incomes. Park space may be reduced which reduces access to these free spaces.

### 4.3 What mitigations can be put in place?

What can be done to remove or reduce any negative impacts of this policy (if applicable)?		
Reduce maintenance to areas of park with least impact on public use.		
If mitigations are in place, does this remove or reduce the negative impact?	No – negative impact remains	X
	Yes – negative impact reduced	
	Yes - negative impact removed	

## 5: Human Rights Impacts

The Human Rights Act 1998 sets out the fundamental rights and freedoms that everyone in the UK is entitled to. It incorporates the rights set out in the European Convention on Human Rights (ECHR) into domestic British law. The Human Rights Act came into force in the UK in October 2000

The Act sets out our human rights in a series of 'Articles'. Each Article deals with a different right.

Use this guide to understand more about [Human Rights](#).

### 5.1 What impact could this policy have on Human Rights?

Human Rights Article	Negative	Neutral	Positive
Article 2: <a href="#">Right to life</a>		X	
Article 4: <a href="#">Prohibition of slavery and forced labour</a>		X	
Article 5: <a href="#">Right to liberty and security</a>		X	
Article 6: <a href="#">Right to a fair trial</a>		X	
Article 7: <a href="#">No punishment without law</a>		X	
Article 8: <a href="#">Right to respect for private and family life, home and correspondence</a>		X	
Article 9: <a href="#">Freedom of thought, belief and religion</a>		X	
Article 10: <a href="#">Freedom of expression</a>		X	
Article 11: <a href="#">Freedom of assembly and association</a>		X	
Article 12: <a href="#">Right to marry and start a family</a>		X	
Article 14: <a href="#">Protection from discrimination in respect of these rights and freedoms</a>		X	
Article 1 of Protocol 1: <a href="#">Right to peaceful enjoyment of your property</a>		X	
Article 2 of Protocol 1: <a href="#">Right to education</a>		X	
Article 3 of Protocol 1: <a href="#">Right to participate in free elections</a>		X	

### 5.2 In what way will the policy impact Human Rights?

There are no identified impacts on Human Rights.

### 5.3 What mitigations can be put in place?

What can be done to remove or reduce any negative impacts of this policy (if applicable)?		
If mitigations are in place, does this remove or reduce the negative impact?	No – negative impact remains	
	Yes – negative impact reduced	
	Yes - negative impact removed	

## 6: Children and Young People's Rights Impacts

The United Nations Convention has 54 articles that cover all aspects of a child's life and set out the civil, political, economic, social and cultural rights that all children everywhere are entitled to. It also explains how adults and governments must work together to make sure all children can enjoy all their rights.

Children's rights apply to every child/young person under the age of 18 and to adults still eligible to receive a "children's service" e.g. care leavers aged 18-26 years old.

You can [read the full UN Convention \(pdf\)](#), or [just a summary \(pdf\)](#), to find out more about the rights that are included.

### 6.1 What impact could this policy have on the rights of Children and Young People?

	Negative	Neutral	Positive
<b>PROVISION</b>			
Article 2: non-discrimination		X	

<b>Article 3:</b> best interests of the child provision and protection	X		
<b>Article 5:</b> parental guidance and a child's evolving capacities	X		
<b>Article 16:</b> right to privacy		X	
<b>Article 17:</b> access to information from the media		X	
<b>Article 18:</b> parental responsibilities and state assistance		X	
<b>Article 22:</b> refugee children	X		
<b>Article 23:</b> children with a disability	X		
<b>Article 24:</b> health and health services	X		
<b>Article 26:</b> social security		X	
<b>Article 27:</b> adequate standard of living		X	
<b>Article 28:</b> right to education		X	
<b>Article 29:</b> goals of education		X	
<b>Article 30:</b> children from minority or indigenous groups	X		
<b>Article 31:</b> leisure, play and culture	X		
<b>Article 39:</b> recovery from trauma and reintegration		X	
<b>Article 40:</b> juvenile justice		X	
<b>PROTECTION</b>			
<b>Article 6:</b> life, survival and development	X		
<b>Article 7:</b> birth registration, name, nationality, care		X	
<b>Article 8:</b> protection and preservation of identity		X	
<b>Article 9:</b> Separation from parents		X	
<b>Article 10:</b> family reunification protection		X	
<b>Article 11:</b> abduction and non-return of children		X	
<b>Article 15:</b> freedom of association		X	
<b>Article 19:</b> protection from violence, abuse and neglect		X	
<b>Article 20:</b> children unable to live with their family		X	
<b>Article 21:</b> adoption		X	
<b>Article 25:</b> review of treatment in care		X	
<b>Article 33:</b> drug abuse		X	
<b>Article 34:</b> sexual exploitation		X	
<b>Article 35:</b> abduction, sale and trafficking		X	
<b>Article 36:</b> other forms of exploitation		X	
<b>Article 37:</b> inhumane treatment and detention		X	
<b>Article 38:</b> war and armed conflicts		X	
<b>Article 32:</b> child labour		X	
<b>PARTICIPATION</b>			
<b>Article 12:</b> respect for the views of the child		X	
<b>Article 13:</b> freedom of expression		X	
<b>Article 14:</b> freedom of thought, belief and religion		X	
<b>Article 42:</b> knowledge of rights		X	

## 6.2 In what way will the policy impact the rights of Children and Young People?

Parks are places where children play and learn. They are places for fun and growing and developing relationships. They are for family activities. Parks are special places for families. A reduced standard of maintenance has an impact on this.

## 6.3 What mitigations can be put in place?

**What can be done to remove or reduce any negative impacts of this policy (if applicable)?**



Reduce maintenance to areas of park with least impact on public use.

**If mitigations are in place, does this remove or reduce the negative impact?**

**No – negative impact remains**

X

**Yes – negative impact reduced**

**Yes - negative impact removed**

## 7: Environmental Impacts

Aberdeen City Council has a duty to meet its legal environmental responsibilities by working towards Net Zero emissions, adapting to climate change, and acting in a way it considers most sustainable. We must also fulfil the [biodiversity duty](#) and [sustainable procurement duty](#).

This section in the Integrated Impact Assessment demonstrates that these considerations that have been made in the policy, that the impact of proposals made is understood and accepted, and what mitigating steps can be taken to reduce any negative impact of the policy.

Use this guide to understand more on the legal climate change duty: [Climate change - gov.scot \(www.gov.scot\)](#) and find out more about how Aberdeen is adapting to Climate Change: [Aberdeen Adapts | Aberdeen City Council](#)

7.1 What is the impact of this policy on any of the below climate, environmental and waste considerations?

	Negative	Neutral	Positive
<a href="#">Council or City-wide carbon emissions</a>		X	
<a href="#">Active and sustainable travel</a>		X	
<a href="#">Facilities for local living</a>		X	
<a href="#">Resilience and adaptability</a> to flooding and weather events	X		
<a href="#">Biodiversity improvement</a> and <a href="#">wildlife/habitat connectivity</a>			X
Water consumption and drainage		X	
Pollution (air, water, noise, light and land contamination)			X
Impact on resource use and <a href="#">waste</a>			X
<a href="#">Sustainable procurement</a> of goods and services		X	

7.2 In what way will the policy impact the environment?

There could be positive environmental impacts with the increase of natural spaces in parks.

Planting more native plants to support our native wildlife.

There would be a reduction in green waste through less maintenance.

There is potential for a negative impact with increased flooding. With reduced services the build-up of debris blocking drains may take longer to clear.

7.3 What considerations have been made in reaching the above assessment?

**What internal or external data has been considered? What does this data tell us?**

Internal financial ledgers, charging methodology and data from the 2024 public Budget Consultation process.

**What consultation and engagement has been undertaken with local groups, partner organisations, experts etc? Where required, identify any other environmental assessments that have been completed.**

Aberdeen City Council has undertaken a public consultation around the 2025/26 Budget and future spending plans.

#### 7.4 What mitigations can be put in place?

<b>What can be done to remove or reduce any negative impacts of this policy (if applicable)?</b>		
Priority will be given to flooding hot spots.		
<b>If mitigations are in place, does this remove or reduce the negative impact?</b>	<b>No – negative impact remains</b>	X
	<b>Yes – negative impact reduced</b>	
	<b>Yes - negative impact removed</b>	

### 8: Sign Off

<b>Any further positive or negative impacts on individuals or groups that have been considered?</b>	
ACC staff are directly affected by the proposal. Any staffing impact will be subject to employee and trade union consultation, with final proposals adjusted based on the feedback received.  <a href="#">Workforce Reduction, Restructure or Redesign</a> IIA provides information around the potential impact on the workforce and the mitigations in place. This includes considerations around supporting staff through redeployment to secure alternative employment should roles be reduced and where staff are at risk of displacement.	
<b>Does the policy relate to the Council's <a href="#">Equality Outcomes</a>? If yes, how.</b>	
<b>Overall summary of changes made to the policy as a result of impact assessment.</b>	
There are no mitigations that can be put in place, therefore, there have been no changes made.	
<b>Outline how the impact of policy will be monitored.</b>	
Through the team, Service Managers and Chief Officers.	
<b>If there are any remaining negative impacts after mitigation, what is the justification for why this policy should proceed.</b>	
The Council has a legal obligation to deliver a balanced budget, and this proposal assists with this requirement.	

<b>Assessment Author</b>	Steven Shaw
<b>Date</b>	20/02/2025
<b>Chief Officer</b>	Mark Reilly
<b>Date</b>	20/02/25